## Rose Hill Police Department

# Strategic Plan 2022 - 2027

1. Enhance the Rose Hill Police Department's commitment to our community policing philosophy through public education and citizen engagement.

#### **Strategies**

- Continue the use of social media to communicate with citizens.
- Diversify and expand different forms of social media used to increase the department's messaging.
- Enhance involvement in youth-based programs.
- Research the feasibility of bringing back the Crime Stoppers Program.
- Conduct training as needed on the topics of community policing and problem solving.
- Continue to engage citizens through education and participation (neighborhood watch and community events).
- In partnership with the community, identify issues/concerns and work to resolve them.
- Form partnerships with USD 394 and Butler College to develop presentations geared toward educating citizens on crime awareness and prevention.
- Seek volunteerism opportunities within our community (i.e., Coaching, committee/Board Participation)
- Seek opportunities to mentor youth within our community.
- Develop resources for staff when dealing with individuals in crisis situations, to better handle their needs.
- 2. Enhance the Department's equipment and technology capabilities to improve professionalism and police services.

#### **Strategies**

- Acquire new and upgrade existing equipment that will improve performance and the internal working environment.
- Develop a replacement rotation schedule to replace current departmental equipment on a set schedule
- Search for grant money available to fund equipment and technology enhancements.
- Provide technology training to department members.
- Update and maintain current RHPD's portion of the City's Asset Management Inventory List.
- Continue to diversify the fleet of patrol vehicles (SUV, Sedan, Pickups).
- 3. Enhance the quality of criminal investigations and reporting.

### **Strategies**

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- Continue educating Department members on investigative techniques and changes in procedures through training, advisories, and possible assignment rotations.
- Develop and maintain high standards for the report writing skills of each member.
- Improve case management accountability on case follow-ups through case closure.
- Implement follow-up on criminal cases and reward quality performance.
- Enhance training efforts on report writing for Department members.
- Research and develop a mechanism to provide victims with investigation status and feedback.
- Supervision to hold officers accountable for poor quality documentation or follow-up.
- Document and Issue Indicators for reports/paperwork that lack basic needed information, are inaccurate or poorly written.
- 4. Strive to enhance the health, well-being, and professionalism of Department members.

### **Strategies**

- Continually review the Department's response to critical incidents through after-action reviews and meetings.
- Provide training on law enforcement trends and issues matching the needs of department members and community to enhance effectiveness, improve quality of service and emphasize core values.
- Continue to educate Department members on proactive and preventive resources.
- Provide educational program information to increase the health and well-being of department members on maintaining health and fitness, (emotional health, nutrition, etc.)
- Make available quarterly sessions with a mental health professional and/or peer-to-peer counseling for all department staff.
- Have all department staff attend Critical Intervention Training (CIT).
- Research and continue to offer training classes in defensive tactics and equipment usage.
- Increase the usage of Electronic Learning (eLearning) opportunities.
- Explore and set up team building exercises and activities.
- Continue to Conduct monthly departmental meetings.
- Develop a plan to reward department members for maintaining physical fitness standards
- 5. Research and enhance the Rose Hill Police Department's Reserve Unit.

## **Strategies**

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- Conduct a thorough analysis of the department's reserve program and implement any needed changes.
- Maintain a procedure to electronically track, monitor and coordinate Police Reserve activities.
- Utilize standard marketing techniques to advertise and maintain the Police Reserve Program.
- Research the current training curriculum and length of training of the Police Reserve Program.
- Ensure minimum standards are maintained through accountability and professionalism.

## 6. Research and enhance the Rose Hill Police Department's K-9 Unit.

#### **Strategies**

- Conduct a thorough analysis of the department's K-9 program and implement any needed changes.
- Attend outside and build internal training opportunities when scheduling permits that are beneficial to and fit the RHPD K-9 program guidelines.
- Schedule proactive, regular uses of the K-9 throughout the community enhancing drug detection opportunities.
- Develop and maintain partnerships with area departments with K-9 programs.

## 7. Update department processes and procedures to become more effective and efficient.

#### Strategies

- Maintain the fleet replacement plan.
- Research and create a shift schedule that is conducive to the staffing assigned to the department.
- Research and complete a reorganization for the police department.
- Research and implement the use of part time officers for the department.
- Research and explore opportunities to eliminate duplication of efforts/work for better efficiency.
- Update and maintain current the Department's Policy and Procedure Manual.
- Research and maintain current RHPD contracts and agreements to ensure all information is up to date.
- Explore cross training opportunities of various departmental positions, duties, and functions for efficiency purposes.
- Proactively enhance interdepartmental teamwork, cooperation, and communication efforts among all members of the City of Rose Hill.
- Ensure that at least two staff members know or are part of each specialized function such as firearms, armorer, TAC, etc....